

ITIL: Managing Across the Lifecycle

Course Introduction

2m

Course Introduction

Chapter 01 - Course Introduction

20m

Lesson: Course Organization

Welcome to the Course!

Mentoring Community Introductions

Why Are You Here?

Using Bloom's Taxonomy

What do you Expect?

Housekeeping in the Online Classroom

Lesson: Course Conventions & Agenda

Conventions Used

Quizzes & Exercises

ITIL Qualification Scheme

ITIL MaLC Exam

Getting Started in an Online Classroom

What's Unique About this Course

Chapter 01 Review

Chapter 02 - Introduction to Managing Across the Lifecycle

1h 49m

Lesson: The Practice of Service Management

The Practice of Service Management

Services

Service Management

IT Service Management

Global ITSM Domain Map

IT Service Provider Capability Model

Lesson: Service Value Across the Lifecycle

The IT Service Management Lifecycle

Service Strategy

Service Design

Service Transition

Service Operation

Continual Service Improvement

Integration of Lifecycle Processes

Coordination & Collaboration

Lesson: Other Key Concepts

Core, Enabling & Enhancing Services

Organizing for Service Management

Using RACI to Clarify Roles

Functional Roles Analysis

Activity Analysis

Management of Risk

Managing Risk & the Lifecycle

Sharing Knowledge Across the Lifecycle

Architecture of an SKMS

Lesson: Introduction to MaLC Summary

Introduction to MaLC Summary

Checkpoint

Case Study Review

Chapter 02 Review

Chapter 03 - Stakeholder Management & Communication

52m

Lesson: Stakeholder Management

BRM Across the Lifecycle
BRM & Service Strategy
BRM & Service Design
BRM & Service Transition
BRM & Service Operation
BRM & Continual Service Improvement
BRM & Communications
Business Relationship Management Roles

Lesson: Stakeholder Communication

Managing Communications & Commitment
Service Models Use in Communication
Design Coordination & Service Definition
Communication Strategy
Support & Delivery Communication
Communication in the Context of Improvement

Lesson: Stakeholder Management & Communication

Stakeholder Management & Communication Summary
Checkpoint
Chapter 03 Review

Chapter 04 - Process Integration

3h 2m

Lesson: Process Integration Across the Lifecycle

Global ITSM Domain Map
IT Service Provider Capability Model
Integration of Lifecycle Processes
Impact of Strategy Across the Lifecycle
Lifecycle Perspective of Design
Lifecycle Inputs & Outputs
Service Strategy I/O
Service Design I/O
Service Transition I/O
Service Operation I/O
Continual Service Improvement I/O

Lesson: Service Strategy

Strategy Management for IT Services
Strategy Management Business Value
Strategy Management Relationships
Strategy Management Process
Service Portfolio Management
SPM Value to the Business
SPM Relationships
Service Portfolio
Financial Management
Financial Management Value to the Business
Financial Management Relationships
Financial Management Major I/O
Demand Management
Demand Management Value to the Business
Demand Management Relationships
Business Activity Patterns
Business Relationship Management
BRM Value to the Business
BRM Relationships

Lesson: Service Design

Design Coordination
Design Coordination Value to the Business
Design Coordination Relationships

Design Coordination Context
Service Catalog Management
SCM Value to the Business
SCM Relationships
Service Catalog Management Context
Service Level Management
SLM Value to the Business
SLM Relationships
Service Level Management Context
Availability Management
Availability Management Value to the Business
Availability Management Relationships
Availability Management Context
Capacity Management
Capacity Management Value to the Business
Capacity Management Relationships
Capacity Management Context
Continuity Management
Continuity Management Value to the Business
Continuity Management Relationships
Continuity Management Context
Security Management
Security Management Value to the Business
Security Management Relationships
Security Management Context
Supplier Management
Supplier Management Value to the Business
Supplier Management Relationships
Supplier Management Context
Lesson: Service Transition
Transition Planning & Support
Transition Planning & Support Value to the Business
Transition Planning & Support Relationships
Service Planning & Support Context
Change Management
Change Management Value to the Business
Change Management Relationships
Change Management Context
Service Asset & Configuration Management
SACM Value to the Business
SACM Relationships
SACM Context
Release & Deployment Management
Release & Deployment Value to the Business
Release & Deployment Relationships
Release & Deployment Management Context
Service Validation & Testing
Service Validation & Testing Value to the Business
Service Validation & Testing Relationships
Service Validation & Testing Context
Change Evaluation
Change Evaluation Value to the Business
Change Evaluation Relationships
Change Evaluation Context
Knowledge Management
Knowledge Management Value to the Business
Knowledge Management Relationships
Knowledge Management Context
Lesson: Service Operation
Event Management

Event Management Value to the Business
Event Management Relationships
Event Management Context
Incident Management
Incident Management Value to the Business
Incident Management Relationships
Incident Management Context
Request Fulfillment
Request Fulfillment Value to the Business
Request Fulfillment Relationships
Request Fulfillment Context
Problem Management
Problem Management Value to the Business
Problem Management Relationships
Problem Management Context
Access Management
Access Management Value to the Business
Access Management Relationships
Access Management Context
Lesson: Continual Service Improvement
7-Step Improvement
7-Step Improvement Business Value
7-Step Improvement Relationships
7-Step Improvement Context
Lesson: Process Integration Summary
Process Integration Summary
Checkpoint
Chapter 04 Review

Chapter 05 - Managing Services Across the Lifecycle

1h 27m

Lesson: Stakeholder Needs
The Context of Service Design
Balanced Design
Identify Service Requirements
Service Relationships & Dependencies
Business Requirements & Drivers
Service Model
Design Coordination
Transition Planning & Support
Transition Lifecycle
Lesson: Managing Cross-Lifecycle Processes
Knowledge Flow
Logical Staff Mobility
Service Operation & Strategy
Service Operation & Design
Service Operation & Transition
Service Operation & Improvement
Early Lifecycle Involvement
Release Build & Test Involvement
Lesson: Implementing & Improving Services
SLM & Improvement
Service Reviews
Customer Satisfaction
Survey Tools & Techniques
Trends & Changes in Priority
Internal Analysis
External Analysis
Define Market Space
Lesson: Challenges, CSFs & Risks
Challenges, Risks & Critical Success Factors
SS - Challenges
SS - Risks

SS - Critical Success Factors
SD - Challenges
SD - Risks
SD - Critical Success Factors
ST - Challenges
ST - Risks
ST - Critical Success Factors
SO - Challenges
SO - Risks
SO - Critical Success Factors
CSI - Challenges
CSI - Risks
CSI - Critical Success Factors
Lesson: Managing Services Across the Lifecycle Summary
Managing Services Across the Lifecycle Summary
Checkpoint
Chapter 05 Review

Chapter 06 - Governance

1h 25m

Lesson: Governance

What is Governance?
Setting Strategies, Policies & Plans
Who Governs?
Management or Governance
Governance Framework
Define, Fulfill & Enforce
Service Strategy & Governance
Sourcing Governance
Steering Committee
The CAB & Governance
Governance & Management Systems

Lesson: Organizational Structure

Organizational Structure
Organizational Development
Stage 1 – Network
Stage 2 – Directive
Stage 3 – Delegation
Stage 4 – Coordination
Stage 5 – Collaboration
Organizational Departmentalization
Organizational Design
Logical Organization – Strategic Components
Logical Organization – Tactical & Operational Components
Logical Organization & the Customer
Service Design & Organizational Structure
Service Transition & Organizational Structures
Organizational Context for Service Transition
Competence & Training

Lesson: Service Provider Types

Service Provider Types
Internal Service Provider
Shared Services Unit
External Services Unit
Choosing a Service Provider Type
Considering Service Type
Selecting Delivery Strategies
Sourcing Structures

Lesson: Governance Summary

Governance Summary
Checkpoint
Chapter 06 Review

Chapter 07 - Measurement

1h

Lesson: Measuring

Business Value
Demonstrating Business Value
Service Measurement
Objectives
Measurement & Reporting Frameworks
Reporting Levels
Management Domains
Measurement Definition
Setting Targets
Process Measurements
Scorecard & Reports
Metrics
CSFs & KPIs
Using Metrics

Lesson: Measurement Frameworks

Design & Develop Service Measurement Framework
Measurement Framework Grid
Designing Measurement Methods & Metrics
Metrics Tree
Monitoring & Control
Definitions
Monitor Control Loop
Control Loop Types
Measurements & Monitoring
Measurement Types
Measurement, Metrics & KPIs
Event Management Desired Features

Lesson: Measurement Summary

Measurement Summary
Checkpoint
Chapter 07 Review

Chapter 08 - Implement & Improving

1h 49m

Lesson: Implementing Service Management

CSI Approach
Business Questions for CSI
Lifecycle Approach to Strategy Implementation
Setting Implementation Strategy
Designing Service Strategy
Transitioning Service Strategy
Operating Service Strategy
Continual Improvement of Service Strategy

Lesson: Assessing Service Management

Strategic Assessment
Internal Environment
External Environment
S.W.O.T Analysis
Gap Analysis
Service Gap Model
ISO/IEC 20000
Six Sigma Methods
CobIT
CMMI & eSCM
Aligning Assets with Outcomes
Assessment & Improvement
When to Assess
What to Assess

Advantages & Risks of Assessments
Value vs. Maturity
Benchmarking
Benchmarking Procedure
Benchmarking Costs
Value of Benchmarking
Benchmarking Benefits
Who Is Involved?
What to Benchmark?
Comparison with Industry Norms
Benchmark Approach
Lesson: Improving Service Management
CSI Register
PDCA & Continual Improvement
7-Step Improvement Process
Step 1 – Strategy for Improvement
Step 2 – Define Measurement
Step 3 – Gather Data
Step 4 – Process Data
Step 5 – Analyze Information & Data
Step 6 – Present & Use Information
Step 7 – Implement Improvement
Lesson: Key Considerations
Service Economics
Return on Investment
ROI Focus
Business Case
Business Impact Analysis
Organizational Change
Service Management System
Kotter's 8-Steps to Organizational Change
Establish Sense of Urgency
Form Guiding Coalition
Create Vision
Communicate the Vision
Empower Others to Act on Vision
Plan for & Create Short-Term Wins
Consolidate Improvements & Produce More Change
Institutionalize the Change
Planning & Implementing Support Technology
Lesson: Implementing & Improving Summary
Implementing & Improving Summary
Checkpoint
Chapter 08 Review
CourseClosure

Total Duration: 11h 48m